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International Developers, Managers and Consultants to the Leisure, Tourism and Themed Entertainment Industry
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Schedule of International Project Experience

The enclosed schedule outlines a variety of major selected worldwide projects undertaken by individual Vitala Group companies with a high and low US Dollar project value, so as to indicate the range of the Group's diversity. At times, Clients' Confidentiality/ Non-Disclosure/ Non-Circumvention Agreements entered into oblige us to indicate "*Client's restriction not to be disclosed*". The same applies to the name and actual location of some projects.



Major International Project Experience

<i>COUNTRY</i>	<i>PROJECT</i>	<i>ASSIGNMENT</i>	<i>APPROX. PROJECT VALUE US \$</i>
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ALGERIA

Oran	Vitala Group Joint Venture: The Boudemagh Group & Elicha Ltd – the first Stainless Steel plant in Algeria	Market Feasibility Study, Financial Feasibility Study, Business Plan, Development Budget, Initial Outline Architectural Master Plan approval, Legal Due Diligence, Partnership Identification Search, Project Finance.	\$63.0 million
Ouargla, Hassi Messaoud	The Boudemagh Group & Vitala Management Services Ltd – Cattle Processing & Crop Production Facility, to include: - 3500 Ha desert land - 4500 cattle on site at any one time - 250 cattle slaughtered per day - Algeria City warehousing & distribution facility	Market Feasibility Study, Financial Feasibility Study, Business Plan, Development Budget, Initial Outline Architectural Master Plan, Legal Due Diligence, Equipment Specification, Partnership Identification Search, Project Finance	\$155 million

ARGENTINA

Catamarca	Eco Tourism Resort (2,200 hectares)	Land Evaluation, financial feasibility and marketing criteria selection, architectural master plan design, layout of facilities, Seed Finance investor search.	\$250 million
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BAHRAIN

(HRH Sheikh Kalifa – Ruler)	Largest Middle Eastern luxury Marina Yacht Club project in Manama	Management strategy design, Design, construction, mobilisation, management consultancy, equipping, furnishing, Master Plan design.	\$41.5 million
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BRAZIL

Bahia	“REGINE” Night-club project	Design consultancy and technical services co-ordination.	\$3.9 million
Buzios	350 Hectare development land project	Research and consultancy for a tourism project, planning consultancy	Client’s restriction not to be disclosed
Isla da Croa, State of Alagoas	Eco tourism resort – 350 acres, Joint Venture acquisition	Finance search, and Joint Venture acquisition	\$19 million
Rio de Janeiro (The Rev. Caio Fabio)	The world’s first “Bible” Theme Park	Evaluation of scheme, land identification, site selection, sponsorship research to place seed capital, financing search, project concept identification	\$62 million
Rio de Janeiro (VINDE TV)	One of Brazil’s largest Cable TV stations, privately owned.	Management Audit/ Due Diligence Sponsorship Financing search Financing placement.	Client’s restriction not to be disclosed

Major International Project Experience

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BRAZIL

Porto Alegre	Financing the first 350 room Hilton Hotel	Financing search and financing placement.	US\$ 41.2 million
Rio de Janeiro (Factory of Hope)	A factory covering 55,000m ² transformed into a “social village” with 70 different projects offering professional training, education, health and leisure to over 70,000 people per month, free of charge. Charitable undertaking.	Sponsorship Financing search Financing placement	Charitable investment

CAMBODIA

Four tourist islands	Land evaluation, architectural design, project planning, pre-construction supervision, selection of contractors, specification of technical services, mobilisation of project teams.	US\$ 180 – 225 million
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Major International Project Experience

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CHINA

Zhejiang Province, Hangzhou	<p>The Transfar Group Agricultural Eco Tourism Resort.</p> <p>To include: 500 villas and residences, a large Golf Driving Range, various hotel and leisure facilities, the largest hotel and exhibition centre in the region, large agricultural production facilities, offices, a Bio Dome, a Sea Life Centre and Aquarium, and a Family Entertainment Center.</p>	<p>Market Feasibility Study, Financial Feasibility Study, Business Plan, Development Budget, Initial Outline Architectural Master Plan, Final Architectural Master Plan, legal Due Diligence, Partnership Identification Search, project finance</p>	US\$ 176 million
Zhejiang Province, Hangzhou	<p>The Transfar Group Agri Bio Tech Park (300 + acres)</p>	<p>Agri Bio Tech Park contents definition, pre-design of Agri Bio Tech incubators developing new technologies and products.</p>	Estimated at US\$ 89 million
Meizhou City, Guangdong Province	<p>New office building complex</p>	<p>Market Feasibility Study, Financial Feasibility Study, Development Budget, Business Plan, Private Placement Memorandum, Legal Due Diligence and Project Finance.</p>	US\$ 132.4 million
Jingchen Town, Laizhou City, Shandong Province	<p>Acquisition a Gold Refinery with one of only four existing licences to operate in the region.</p>	<p>Acquisition strategy, Market Feasibility Study, Financial Feasibility Study, Legal Due Diligence, and Private Placement Memorandum</p>	US\$ 75.5 million

Major International Project Experience

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CHINA

Zhongshan, Guangdong Province	The Kunlun Hotel – 100 room, 4-star hotel	Acquisition strategy, 100 room hotel extension, creation of at least 80 villas, indoor/outdoor Family Entertainment Center, multi-use aqua centre, project extension financing.	US\$ 87 million
Guangzhou	400 acre resort development, with two hotels, equestrian centre.	Market Feasibility Study, Financial Feasibility Study, architectural master planning, legal Due Diligence.	Approx. cost US\$ 68 million
Beijing Shijingshan District	Shijingshan theme park – 32 acres	Consultancy Feasibility assignment	Client's restriction not to be disclosed
Beijing Shijingshan District	Bada Chu Park (housing 20 largest Buddha temples in the world)	Consultancy Feasibility assignment	Client's restriction not to be disclosed
Miyun County	Tourism Strategy for the People's Congress	Tourism strategy Consultancy Coordination planning	Client's restriction not to be disclosed
Jiangmen City	The Fortune Convention Hotel	Project planning Economic feasibility determination Project financing	Approx. value US\$ 32.5 million
Jiaxing Province	Multi-purpose Eco Resort (750 acres)	Feasibility determination. Finance search	US\$ 212 million



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COSTA RICA All projects – Vitala Group Joint Ventures

San Jose	Water Leisure Park	Business strategy reports, research, investigation, market and financial feasibility study evaluation, project management reports, contracting	\$18.4 million
San Jose	Water Leisure Park	Market assessment study, financial feasibility study and business plan preparation (micro analysis)	\$1.6 million
San Jose	Water Leisure Park	Draft of legal consultancy and Associates' contracts, partnership documentation and other legal agreements, offshore company incorporation and obtaining tax exempt status	\$610,000

CAPE VERDE

Sal Island	The project covers a large number of Fractional Ownership tourist resort units – with the main resort being located in the capital: Sal.	Architectural design and Master Plan, sales and marketing policy, facilities layout, Market Feasibility Study, Financial Feasibility Study, and Business Plan.	\$162 million
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<u>CYPRUS</u>			
All projects – The Cyprus Development Bank			
Limassol Ayia Napa Larnaca	Three water leisure parks	Research, investigation leading to the establishment of suitable projects, financial feasibility and marketing criteria, selection and vetting	\$9.1 million
Oroklini	Sports stadium, Minigolf, Theme park, Waterpark and public leisure and recreation project, incorporating sports, themed landscape and recreational areas	Research, investigation leading to the establishment of suitable projects, financial feasibility and marketing criteria, selection and vetting	\$22 million
Ayia Napa	Retail and Leisure complex, local market and open-air leisure concept	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, financial feasibility studies, consultancy, mobilisation and co-ordination planning, master planning	Client's restriction not to be disclosed
Larnaca	Re-design of existing Marina	Research, Investigation, Consultancy Financial & Operational structure audit	Client's restriction not to be disclosed

Major International Project Experience

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CYPRUS

Paphos	Health and sports club, enclosed swimming pool, fitness area, retail units, beauty parlours	Design of existing 200 room hotel extension, specification of technical services, operational management analyses and reports, detailed architects' brief and engineering specifications.	\$11.4 million
		Sponsorship acquisition	\$36,000
The Cyprus Tourism Authority	Design of golf development and construction strategy assignment.	Consultants to the tender party, advising strategy, timing and required performance criteria.	Unknown
Ayia Napa	Resort Village	Research and investigation leading to the establishment of suitable projects, financial feasibility and marketing criteria selection and vetting.	\$18.2 million
		Sponsorship analysis	\$39,000
Protaras (The Cyprus Development Bank)	Resort Village	Research and investigation leading to the establishment of suitable projects, financial feasibility and marketing criteria selection and vetting.	Unspecified



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CYPRUS

Limassol	Water leisure theme park	Research and investigation leading to the establishment of suitable projects, financial feasibility and marketing criteria selection and vetting.	\$8.1 million
Limassol (The Cyprus Ports Authority)	Redevelopment of the Old Port	Design and establishment of Design Brief for architectural competition to design 2 marinas, housing, retail units and substantial leisure areas.	Client's restriction not to be disclosed
Alatas (The Cyprus Development Bank Ltd)	Alatas Island Resort	Initial Architectural Master Plan and Design Concept. Feasibility Study Concept and assessment.	Client's restriction not to be disclosed
Larnaca (The Marinaman Consortium)	Design of land-based Marina leisure and recreation facilities	Initial architectural design and design concept. Feasibility study determination covering housing, offices, ice and roller skating rink, various external leisure areas. Preparation of market and financial economic models for local bank.	Client's restriction not to be disclosed

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DOMINICAN REPUBLIC

Puerto Plata, Sosua	Beach Hotel and leisure resort	Research and investigation leading to the establishment of suitable projects, financial feasibility and marketing criteria selection and vetting.	US\$ 82,000
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Sosua	The former Sand Castle Resort (240 room hotel complex) acquisition	Acquisition proposal and creation of a 120 boat marina and 18-hole golf course.	Estimated project costs US\$ 420 million
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ECUADOR

Salinas, Santa Elena	Bio Green Diesel Refinery and associated real estate. 42,000 hectare site facing the ocean.	Land evaluation, architectural design, project planning, pre-construction supervision, selection of contractors, specification of technical services, and mobilisation of project teams.	\$ 2.6 billion
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ETHIOPIA

Amhara State, Dejen Town	2 x 10,000 TCPD Ethiopia's largest cement plant on a 450 hectare site.	Land evaluation, project planning, specification of technical services, and mobilisation of project teams.	\$ 47 million
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FRANCE

Lery Poses, Rouen (Lery Poses Developpements SA)	Themed leisure project, incorporating enclosed dry and wet leisure dome, waterpark, retail units, 9-hole and 18-hole golf courses, jogging and cycling track, 90 villa housing development, 300 room hotel, cinema, bowling alley, libraries, shooting range, year round sports and fitness facilities, artificial lakes and beach facilities, 3 restaurants, 5 bars, 1 disco.	Design, architectural and technical services, appointment of contractors, engineering, planning permission application, sales and marketing policy and implementation, off-plan sales management, design specifications, layout of facilities, project management, strategic planning, international market and financial feasibility research and reports. Investor search, Master Plan. Financing placement.	\$ 77 million
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<u>GERMANY</u> All projects – Holiday Inn International Hotels			
Mannheim	Holiday Inn Hotel project (140 rooms)	Supervision and co-ordination of all technical services, appointment of all contractors, construction, project management, equipping and furnishing, training and recruitment, mobilisation and hotel opening, Master Plan	Client's restriction not to be disclosed
Frankfurt/Main	Holiday Inn Hotel project (280 rooms)		
Hamburg	Holiday Inn Hotel project (240 rooms)		
Cologne	Holiday Inn Hotel project (280 rooms)	“	“
Munich	Holiday Inn Hotel project (160 rooms)	“	“
Wiesbaden	Holiday Inn Hotel project (180 rooms)	“	“
Heidelberg	Holiday Inn Hotel project	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, financial feasibility studies, consultancy, mobilisation and co-ordination planning	Client's restriction not to be disclosed
Stuttgart	Holiday Inn Hotel project		
Passau	Holiday Inn Hotel project		
Frankfurt/Main	Stock Exchange registration	Consultancy, selection and identification of criteria for the largest US soft brokerage house to enter a major European Exchange	-



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GERMANY

Berlin	New Berlin-Brandenburg International Airport Convention Hotel – 332 rooms	All feasibility studies, Architectural design, I.T. Survey, Project Financing, Master Plan	\$ 86.0 million
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GREECE

Athens	Water theme park project	Research and investigation leading to the establishment of suitable projects, financial feasibility and marketing criteria, selection and vetting.	\$ 19.8 million
		Sponsorship research and analysis	\$76,000

GHANA

Volta Region, Tafi Abuife	Agricultural Project. Existing Farm	All feasibility studies; Internal Due Diligence; Seed Financing Search	\$60 million
Kumasi	Private Hospital	Land Evaluation, financial feasibility and marketing criteria selection, sales and marketing policy design, architectural master plan design, layout of facilities, project management, investor search, Project Financing	\$650 million

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GHANA

Nationwide	Establishment of the Eastern Railway Line (330km) on BOT basis.	All feasibility studies; alignment of all technical feasibility studies and Government architectural design concept; Mobilisation Charts with all other sub-contractors; Project Financing.	\$1.8 billion
Boankra	Boankra Inland Port (400 acres) Project Re-Development on BOT basis	All feasibility studies; alignment of all technical feasibility studies and Government architectural design concept; Mobilisation Charts with all other sub-contractors; Project Financing.	\$156 million

HONG KONG

The Government Business & Services Promotion Unit and Environmental Resources Management Ltd (ERM)	FEC legislation in Hong Kong	Design of the regulatory Impact Assessment of proposed legislation on Family Entertainment Centres (FECs)	Client's restriction not to be disclosed
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HUNGARY

Budapest	Water leisure park project	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, financial feasibility studies, consultancy, and mobilisation.	\$2.5 million
Harkany	Cosmetic surgery clinic/ Hotel project	Master Planning and design of resort, Market Feasibility Study, Financial Feasibility Study, Business Plan, Development Budget, legal and economic consultancy, Resort Service Standards. Finance search and placement.	\$76 million
Hedervar	Eco and thermal resort project	Investor search and consultancy, project feasibility proposals, master planning, sponsorship services	\$112 million
City of Szentes	Multi-development and Project Financing of City of Szentes tourist attractions and antiquities, including: hotels, golf, leisure, healthcare, residential, Wellness/ spa.	All feasibility studies, determination of suitable projects for development, development strategies, Project Financing.	Between \$150 – \$200 million
City of Szentes	Strategic Tourism Plan (STP) for the Region of Szentes	Market & Suitability Analysis, development strategy, definition of USP, development planning, project management coordination	\$178,000.00



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INDIA

Mumbai (Esselworld Corporation)	Water leisure park + theme park	Management Structure Review, Research and consultancy, planning consultancy, pre-design	Project value not defined as yet
Mumbai (Esselworld Corporation)	Theme park	Market assessment, investigation and consultancy into developing the largest theme park in Asia	Project value not defined as yet
		Sponsorship research and analysis of focus groups	\$19,800
Mumbai (Esselworld Corporation)	Theme park	Business strategy report, training evaluation, training proposals	Project value not defined as yet
Amrit Shakti Township (near Mumbai) (The Nahar Family)	New Township for 152,000 residents: 41,000 apartments, 3 schools, convenience stores, theme park, waterpark, golf course, multi-storey parking	International supervising design architects over a team of 12 architectural design companies.	\$510 million
Nirvana Valley (HRH Princess Asha Raje Grekwad)	Exclusive Golf & Country Club	Financing search	Client's restriction not to be disclosed
Maharashtra State, Thane City	Nagala Village: residential lodging and retirement homes	Land evaluation, architectural design, project planning, selection of contractors, technical specifications, project mobilisation; project finance	\$400 million

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<u>INDIA</u>			
Mumbai (Kohler AG, Switzerland)	Joint Venture consultancy for Water Equipment Manufacturers	Review of Joint Venture with Indian parties, proposals for re- direction of their manufacturing business in India, for next 5 years	Client's restriction not to be disclosed
Hyderabad	Multi-purpose tourism project	Development of 300 room Five Star Hotel, waterpark, boat-house, club house, amusement park, retailing units, Film city. Financing search. Financing placement.	\$ 137 million
Hyderabad	Banqueting Hall	Land evaluation, architectural design, project planning, pre-construction supervision, selection of contractors, technical specifications, project mobilisation; project finance	\$40 million
<u>INDONESIA</u>			
Nusa Dua, Bali	Royal Kamuela Villa Resort development	Research and investigation, preliminary Financial Feasibilities, and project financing.	\$ 87 million

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ITALY

Province of Ragusa, Sicily	Four themed resort projects, 2 Hotels, 1 Cosmetic Clinic, 1 Casino, substantial condominiums & golf villa real estate, visitor attractions – all on a 572 hectare site.	Land Evaluation, design consultancy, financial feasibility and marketing criteria selection and vetting, sales and marketing policy design, architectural project design and specifications, layout of facilities, strategic planning, project management, investor search, architectural master plan, Project Financing.	Between \$ 700 – 900 million
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JAPAN

(UK Department of Trade & Industry – Opportunity Japan Campaign)	Commercial introduction of British companies into the Japanese market, advice on how to proceed and be represented	Consultancy and Conceptualisation of an international sponsorship search programme	Client's request not to be disclosed
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JORDAN

(The Inchcape Group)	Four hospital and healthcare projects	Management consultancy for four national hospitals, operational maintenance and industrial catering contracts management, refurbishment and reconstruction. Operational & financial audits	\$343 million
Amman Karak Aqaba	a. The King Hussain Medical Centre b. The Karak Hospital c. The Aqaba Hospital	Architectural re-design, project planning, Market Feasibility Study, Financial Feasibility Study, Business Plan, on-site operational management.	\$ 31 million



Major International Project Experience

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<p><u>JORDAN</u></p> <p>(Aqaba Municipality)</p>	<p>Waste management, cleansing and sewage plants, compost plants, transfer stations and landfill sites in the City of Aqaba</p>	<p>Design, project management consultants, operational contractors, Master Plan</p>	<p>\$29.4 million</p>
<p><u>KUWAIT & JORDAN</u></p>	<p>Road construction (24 km)</p>	<p>Road investment operating audit Management and advisory consultants to the State Government and municipalities, Master Plan</p>	<p>\$62 million</p>
<p><u>KUWAIT</u></p> <p>(The Inchcape Group)</p>	<p>Three large state hospitals</p>	<p>Industrial catering and maintenance contracts, consultancy, and operational management</p>	<p>\$286 million</p>
<p><u>KYRGYZSTAN</u></p> <p>Bishkek City</p>	<p>Extension of Bishkek International University Complex</p>	<p>Master planning and design of a new University extension; Market Feasibility Study; Financial Feasibility Study; Business Plan; Development Budget; Initial Outline Architectural Master Plan; legal & economic consultancy; finance search and placement</p>	<p>\$800 million</p>

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MALDIVES

Maabinhura Island	<p>The first Maldives Island selling luxury villa properties only (no rentals):</p> <ul style="list-style-type: none"> - 53 deluxe detached villas - separate supply island - all water sports - extensive landscaping - coffee shop & restaurant with viewing platforms - gym - 6 retail units - minigolf course - indoor sports complex - each villa with 1-boat berth 	<p>Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, Initial Architectural Master Plan, Financial Feasibility studies, consultancy, mobilisation and co-ordination planning</p>	<p>Client's restriction not to be disclosed</p>
Malé	<p>Waterscape Hotel & Plaza Project. 4-Star City Hotel with:</p> <ul style="list-style-type: none"> - 144 rooms - 12 apartments - 24 offices - 8 retail units - Family entertainment centre - Cinema - Prayer rooms - Gym - Business centre - Roof garden restaurant - Coffee shop - Roof terrace pool 	<p>Land Evaluation, design consultancy, financial feasibility and marketing criteria selection, sales and marketing policy design, architectural project design and specifications, layout of facilities, strategic planning, project management, investor search, architectural master plan, Project Financing</p>	<p>Client's restriction not to be disclosed</p>

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MADAGASCAR

Arivonimamo	A 316 acre Horse Farm and Leisure Centre Resort Project, comprising: an 18 Hole golf course, golf driving range, a public race course, equestrian centre, stables, casino, children's zoo, agricultural farms, horse breeding facilities and recuperation facilities.	Land evaluation, architectural design, project planning, pre-construction supervision, selection of contractors, specification of technical services, and mobilisation of project teams.	\$ 214 million
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MEXICO

Pacific Coast (Palmares de Chacalilla SA & The Governor of the State of Jalisco)	Chacala combined hotel/condominium/ leisure resort, comprising: 700 villas, 1800 condominiums, 2 hotels x 300 rooms each, 18 hole golf course, city development 2 beach and fishing areas, 250 berth inland marina, sport and fitness facilities, restaurants, bars, 18 shops	Re-evaluation of an existing scheme, architectural re-design, design specifications, layout of facilities, Master Plan provision	\$119 million
		Presentation workshop to Guadalajara City Council, sponsorship promotion to raise seedcorn capital, sponsorship research	\$295,000

MOROCCO

Dhakla	Alzaman City – The future City of Peace	Will comprise a new city development, including new hotels. Works include a pre-feasibility study for a 25 year development plan, and Project Finance	US\$ 40 – 50 billion
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MONGOLIA

Ulaanbaatar M&G Construction LLC	Shonkhor Tower Waterpark & Sports Complex Convention hotel with tower and exhibition provision (10% offices, 30% apartments, 60% hotel rooms); 209 rooms, 84 apartments and 40 individual rental units = 333 units; Tower coffee shop and Tower restaurant with viewing platforms; 15 Self-contained villas; FEC, disco, gymnasium, indoor/outdoor aquatic centre, 8 retail units, a boutique retail shopping street, various restaurants, Sushi bar, Riverside café, pony stables, children's animal farm, Birds of Prey centre, Minigolf course, indoor sports complex, underground parking.	Architectural design, engineering, design specifications, layout of facilities, strategic planning, Development Budget, Market Feasibility Study, Financial Feasibility research and reports, investor search, financing placement.	US\$ 186 Million
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NEW ZEALAND

Christchurch	Water bottling plant for Water 3000 Ltd.	Land evaluation, project planning, specification of technical services. Project Finance.	\$ 89 million
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NETHERLANDS

Amsterdam (Holiday Inn International Hotels)	Holiday Inn Hotel project (240 rooms)	Supervision and co-ordination of all technical services, appointment of all contractors, construction, project management, equipping and furnishing, training and recruitment, mobilisation and hotel opening, Master Plan	Client's restriction not to be disclosed
De Meern	Sale of major manufacturing company to British group	Investigation, consultancy, contract negotiation, determination of senior executives' benefit packages, contract conclusion, legalisation of all documentation; Management set-up; Management contracts	\$9.2 million

NIGERIA

Lagos / Jos (H.E. Head of State, General Murtala Mohammed)	Establishment of a group of 6 trading companies, involved in export, hotels, resorts, trading, camp and hospital management, and commercial transport leasing	Design concept, legal framework and project management, feasibility studies, property management, purchasing and equipping, Profit & Loss operational control of numerous commercial ventures	\$154 million
Port Harcourt	Real Estate Tourist Resort	Architectural design, engineering, specifications, layout of facilities, Development Budget, Market Feasibility Study, Financial Feasibility Study, investor search, Project Financing.	\$380 million



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PORTUGAL

ALGARVE Quinta do Lago (The Langdale Group Plc)	Ipanema leisure and hotel resort project, comprising: hotels, 600 villas, 1200 condominiums, clinics, sports and fitness facilities, stables, 18-hole golf course, village, retail units, amphitheatre, restaurants, bars, 12 shops	Design, architectural and technical services, engineering, appointment of contractors, planning permission application documentation, sales and marketing policy and implementation, off-plan sales management, design specifications, layout of facilities, project management, strategic planning, international market and financial feasibility research and reports, funding and investor search, Master Plan	\$106 million
Porches (Scottish & Newcastle Plc)	Europe's largest open-air water leisure and theme park	“ “ as well as Profit & Loss control, funding and investor search, operational management, Master Plan	\$15.6 million
		Sponsorship research and acquisition search, retail merchandising policy development	\$56,000
National Chain of Petrol Stations	Chain of 40 budget brand hotels, roadside location (4,800 rooms)	Re-design of existing facilities, project proposals, financial feasibility study, pre-co-ordination planning for construction	\$289 million

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Major International Project Experience

<i>COUNTRY</i>	<i>PROJECT</i>	<i>ASSIGNMENT</i>	<i>APPROX. PROJECT VALUE US \$</i>
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PORTUGAL (All projects – Scottish & Newcastle Plc)

ALGARVE Porches	Open-air mini-golf course	Design, architectural and technical services, appointment of contractors, planning permission application documentation, layout of facilities, design specifications, project management, international market and financial feasibility research and reports, Master Plan	\$850,000
Alcantarilha	Children's playground resort	Research, design, architectural and technical services, project management of a large multi-purpose dry children's play resort	\$620,000
Lisbon	Open air water leisure park	Technical audit and survey reports, financial feasibility study, investor search, conversion to inner city leisure club, Master Plan	\$21.6 million
Lisbon	Water leisure park project	Operational and construction design consultancy	\$2.4 million
ALGARVE Porches	Olympic size swimming pool	Design, project planning of an Olympic size open air swimming pool within a major theme park	\$335,000

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Major International Project Experience

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PORTUGAL

Lisbon (Holiday Inn International Hotels)	Holiday Inn Hotel project	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, financial feasibility studies, consultancy, mobilisation and co-ordination planning	Client's restriction - not to be disclosed
Lisbon (Aqua Park)	Leisure complex and theme park, horse racing course, breeding farm and stables, hotels and leisure facilities, sport and fitness, thalassotherapy centre, 18-hole golf course	Research and consultancy for a tourist project. Planning consultancy.	\$58 million
Lisbon (Aqua Park)	Water leisure park project	10 year Profit & Loss feasibility and forecasts. Full architectural investigation survey, operational management contract	\$105,000



Major International Project Experience

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PERU

Lima (City Council)	“Eco” Island	General consultancy, site investigation, design consultancy, land evaluation, research.	\$45 million
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PHILIPPINES

Mactan Island	“O” Food Call factory expansion	Operational Management Review, Legal Due Diligence, Financial Feasibility Study, Project Finance	US\$ 42.0 million
Mindanao	380 Acre Lanao Beach Resort	Land evaluation, architectural design, project planning, Market Feasibility Study, Financial Feasibility Study, Business Plan, Development Budget. Project Finance.	Client’s restriction not to be disclosed
Makati	5-Star Hotel, with 400 rooms.	Architectural design, project planning, Project Finance.	\$ 42 million
Manila	Asia Hospital buy-out.	Re-financing proposals, Due Diligence, and consultancy.	Client’s restriction not to be disclosed

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Major International Project Experience

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POLAND

Szczryk	Eagle's nest Resort hotel complex	Research, architectural and technical services, operational and construction design consultancy.	\$450,000
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ROMANIA

Sibiu	Development of a Healthcare & Wellness Convention Resort	Land evaluation, architectural design, project planning, pre-construction supervision, selection of contractors, specification of technical services. Project Finance.	\$ 400 million
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Major International Project Experience

<i>COUNTRY</i>	<i>PROJECT</i>	<i>ASSIGNMENT</i>	<i>APPROX. PROJECT VALUE US \$</i>
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RUSSIA

Vyborg	3 Star 160 room city hotel	Land evaluation, architectural design, project planning, pre-construction supervision, selection of contractors, specification of technical services, mobilisation of project teams	\$29.2 million
Moscow, Leningrad, Tashkent and the Baltic Republics	Week long conferences	Conference topics include: Design, development and operation of multi-purpose dry and wet leisure enterprises throughout Eastern bloc countries, hotel and leisure design	\$45,000
Novosibirsk	Indoor waterpark project	Architectural design and Master Plan, sales and marketing policy and implementation, facilities layout, Market Feasibility Study, Financial Feasibility Study and Business Plan.	US\$ 77 million
Moscow	The Moscow City Zoo	Project finance package for the creation of an indoor Dolphinarium.	US\$ 50 million
Yekaterinburg	7 th Kingdom Family Entertainment Center	Full Operational Audit, attractions, gaming machines, tests, management performance review, re-design specifications.	US\$ 41,000
Sochi	72 separate land sites	Tourism development strategy and analysis	\$56,000

Major International Project Experience

<i>COUNTRY</i>	<i>PROJECT</i>	<i>ASSIGNMENT</i>	<i>APPROX. PROJECT VALUE US \$</i>
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SAUDI ARABIA

Jubail, Riyadh, Al Khobar (Albert Abela Group)	Large industrial catering projects for national companies	Research, feasibility studies, management co-ordination, consultancy, operational management.	\$332 million
Jubail (Holiday Inn International Hotels)	Holiday Inn Hotel project (180 rooms)	Project management and technical design consultancy	\$12.5 million

SOUTH AFRICA

Port Elizabeth (Cape Hotels Ltd)	5 Star Hotel (250 rooms) and shopping complex	Design, construction, project management, marketing strategy, training and recruitment	\$82 million
Johannesburg (Southern Sun Corporation)	3 Star Hotel group (3 hotels)	Planning, design, refurbishment, equipping, project management, operational management, Profit & Loss control, security control	\$202 million
Johannesburg (Kontinental Hotel Group)	Professional and amateur boxing promotion enterprise development	Strategic planning, selection of gymnasium sites, technical services management, equipping, furnishing, maintenance contracting, marketing strategy and programme supervision, operational control and administrative management	\$9.2 million
Mpumalanga Region	Electrical Power Plant Project (800MW)	Financial Feasibility Study; Business Plan; Development Budget; Private Placement Memorandum; Project finance.	\$500 million



Major International Project Experience

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S. KOREA

Daejeon	City Paradise Town Project - including Hotels, 7400 condos, offices, leisure centres, retail units	Market Feasibility Study, Financial Feasibility Study, Business Plan, Development Budget, Due Diligence, Initial Outline Architectural Master Plan, Final Architectural Master Plan, Environmental Impact Study, I.T. Study, Project Finance	\$ 1.6 billion over 7 year development
Seoul	Namdaemun Multi-Purpose real estate project comprising: a 280 room hotel, 170 offices, extensive indoor and outdoor leisure facilities, including a Golf Driving Range.	Market Feasibility Study, Financial Feasibility Study, Business Plan, Development Budget, Due Diligence, Initial Outline Architectural Master Plan, Project Finance	\$ 126.8 million
Seoul	Sarangsem Church and Kindergarten	Evaluation of an existing structure, architectural re-design, design specifications, layout of facilities. Project Finance.	\$ 144 million
Naju City and Hwasun	61.15 acres of Solar Power Field Stations.	Project Finance.	\$ 83 million
Buyeo	Jade Mining Resort Project.	Market Feasibility Study, Business Plan, Development Budget, Project Finance.	\$ 250 million

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Major International Project Experience

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S. KOREA

Pohang City	100 acre eco-tourism resort development	Market Feasibility Study, Financial Feasibility Study, Business Plan, Development Budget, Due Diligence, Initial Outline Architectural Master Plan, Environmental Impact Study, Project Finance	US\$ 74 million
Chuncheon Island	Eco Island Resort	Strategic planning, project financing, design consultancy	US\$ 424,000
Seoul	Hwa Spa Resort, comprising two different hotels for 1500 visitors, multi-floor spa, open-air leisure and sports facilities, FEC, golf driving range, Minigolf course and indoor retail units.	Design, layout of facilities, project management, strategic planning, feasibility studies, project financing.	US\$ 88.5 million
Daegu	Asia's first Solar Cell Power Manufacturing Plant	Research and investigation, preliminary Financial Feasibilities, and project financing.	US\$ 110 million
Gyeonggi Province	Specialist Incurable Diseases Healing & Rehabilitation Centre	Project planning, pre-construction supervision, selection of contractors, project mobilisation, specification of technical services, financial feasibility studies, mobilisation and co-ordination planning	\$350 million



Major International Project Experience

<i>COUNTRY</i>	<i>PROJECT</i>	<i>ASSIGNMENT</i>	<i>APPROX. PROJECT VALUE US \$</i>
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S. KOREA

Geoje City	Industrial Development Complex (108,630 m ²)	Land Evaluation, financial feasibility and marketing criteria selection, sales and marketing policy, architectural master plan, layout of facilities, strategic planning, feasibility studies, consultancy, coordination planning, investor search, Project Financing.	\$35 million
Chungcheongnam Province	Re-development of the TAEAN Resort Complex, an existing real estate concept (with lake)	Re-design of existing facilities, project components proposals, financial feasibility study, membership consultancy, pre-co-ordination planning for construction; Project Profit & Loss audit; Private Placement Memorandum; Architectural Master Planning/ design/ layout of facilities; Strategic planning; Project finance.	\$850 million

SERBIA

Sombor	The first phase of 20-25 Windmill Parks throughout Serbia.	Project evaluation. Project Finance.	\$ 112 million
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Major International Project Experience

<i>COUNTRY</i>	<i>PROJECT</i>	<i>ASSIGNMENT</i>	<i>APPROX. PROJECT VALUE US \$</i>
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SPAIN

Costa del Sol	4 Star apartment hotel (180 rooms)	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specifications of technical services, financial feasibility studies, consultancy, mobilisation and co-ordination planning	\$37 million
Costa del Sol (Warburg, Pincus & Co)	Sotogrande Beach Club within large Sotogrande residential development	Re-design of existing facilities, project proposals, financial feasibility study, membership consultancy, pre-co-ordination planning for construction; Project Profit & Loss audit	\$15.3 million
Malaga, Barcelona, Mallorca, Marbella, Torremolinos (Warburg, Pincus & Co)	Theme and Water Park	Investigation and evaluation of 5 major existing theme and water parks. Consultancy reports.	\$58 million
Costa del Sol	Historic 22 unit authentic traditional Spanish mountain villa project	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, financial feasibility studies, consultancy, mobilisation and co-ordination planning, Blueprint Master Plan	\$35 million
Costa del Sol	Large tropical fruit farming and luxury housing development		\$267 million

Major International Project Experience

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SYRIA

Damascus (H.E. Sheikh Nasser Sabah Al Ahmed Al Sabah)	1.2 million m ² Leisure City, with large traditional markets, mosque, hotels, chalets, theme park, landscaping, 5,000 housing plots, infrastructure, creation of a lake. (Total site design area = 6.8m m ² . Being developed by the Royal Family of Kuwait) in conjunction with the President of Syria.	Compilation of design, (Design Book), Leisure equipment analysis, Project management proposals, Creation of all operational, financial, management systems, RFP/RFQ documents design	\$405 million
Aleppo	The country's first water theme park	Market analysis, Project management, Consultancy, Design	Client's restriction not to be disclosed

SWITZERLAND

Lugano, Ticino,	Acquarossa Terme Spa Resort	Master Planning and design of resort, Market Feasibility Study, Environmental Impact Study, Financial Feasibility Study and Business Plan, Final Architectural Master Plan, Golf Course design, Resort Service Standards, I.T. Survey, legal and economic consultancy. Finance search and placement	\$75 million
Geneva (Holiday Inn International Hotels)	Holiday Inn Hotel (airport) project (280 rooms)	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, feasibility studies,	Client's restriction not to be disclosed

Major International Project Experience

<i>COUNTRY</i>	<i>PROJECT</i>	<i>ASSIGNMENT</i>	<i>APPROX. PROJECT VALUE US \$</i>
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TANZANIA

(East Africa) (H.E. The President, Dr Julius Nyerere)	Project and operational management of six national 3/4 star tourist hotels and coastal beach resorts, co-operative wood-carving shops and tourist retail units located throughout the country (35 units)	<u>Ministry of Finance appointment:</u> Training of African senior management, operational review of all operations and financial systems, establishment of an international tourist-aimed marketing plan and supervision of nationalisation programme (hand-over of all operations from private to State ownership)	\$132 million
Arusha	Wildlife Reserve Lodge and Camp	Land Evaluation, financial and market feasibility studies, sales and marketing policy, layout of facilities, strategic planning, consultancy, Seed Investor search, Project Financing.	\$25 million

THAILAND

Bangkok	Theme park project	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, financial feasibility studies, consultancy, mobilisation and co-ordination planning	\$160 million
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Major International Project Experience

<i>COUNTRY</i>	<i>PROJECT</i>	<i>ASSIGNMENT</i>	<i>APPROX. PROJECT VALUE US \$</i>
<u>TUNISIA</u>			
Manar Mall Project, Tunis	56,000ft ² city centre mall project. 160 retail units, 2 floors of leisure, play and edutainment components	Master Planning and design of leisure, play and edutainment components. Finance search and placement.	\$ 35 million
Hammamet Tunis	Six water leisure parks attached to existing hotel properties	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, financial feasibility studies, consultancy, mobilisation and co-ordination planning	\$44.6 million
<u>TURKEY</u>			
Istanbul Antalya	600 room Hotel and leisure resort complex	Design concept, operational and construction consultancy, overseas sales representation	\$36 million
Antalya	Themed entertainment resort project	Master Planning and design of resort, Market and Financial Feasibility Studies, Business Plan, Development Budget, legal and economic consultancy, Resort Service Standards. Finance search and placement.	\$ 183 million
<u>TURKMENISTAN</u> (Central Asia)			
Ashgabat City Government	Conversion of large Government owned municipal parks to tourism projects.	Research and identification of projects to be created: Zoo, national park, theme park, waterpark	Client's restriction not to be disclosed



Major International Project Experience

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UNITED ARAB EMIRATES

Umm Al Quwain (Dreamland Waterpark)	The largest waterpark in the Middle East owned and operated by the Ruler of Umm Al Quwain.	Operational and Management Audit covering: Security, Market positioning, Operational efficiency, Training proposals; Management & operating strategy Sponsorship audit	Client's restriction not to be disclosed
Jebel Ali, Dubai	Precious Minerals Extraction Plant (Gold extraction).	Project finance; Project economic evaluation	\$50 million

UNITED KINGDOM

Suffolk	450 room convention hotel, golf, external leisure	Land evaluation, design consultants and development advisors	\$124 million
London/ Bury St Edmunds (Glynne's Solicitors)	Outline marketing programme for solicitors' services within the UK	Provision of a marketing programme - to meet recent Government legislation allowing solicitors to advertise and market their services publicly for the first time in UK legal history	\$68,000
London (The Vitala Education Network)	Annual Seminar Series (legal, economic, management, strategic)	Annual series of 21 seminars throughout the UK	\$108,000

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UNITED KINGDOM

London	4 Star, 140 room city hotel and 14 residential apartments	Design, construction, project management, operational management, including mobilisation of all facilities	\$39 million
London	“REGINE” nightclub project	Design, operational management, establishment of security and licensing arrangements, membership design	\$4.9 million
Manchester (Holiday Inn International Hotels)	Holiday Inn Hotel project	Project planning, pre-construction supervision, selection of contractors, mobilisation of project teams, specification of technical services, financial feasibility studies, consultancy, mobilisation and co-ordination planning	Client’s restriction not to be disclosed
Lake District (The Langdale Group Plc)	“Langdale” timeshare leisure project	General operational and design consultancy	\$44.6 million
London	Multinational firm of solicitors and barristers	Design and construction of the first marketing campaign for legal practitioners within Europe	\$152,000

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USA

South Dakota	Wild West and Indian themed attraction, incorporating farms, 5 hotels, 4 casinos, visitor attractions - all on a 77,000 acre land site.	Land Evaluation, design consultancy, financial feasibility and marketing criteria selection and vetting, sales and marketing policy design, architectural project design and specifications, layout of facilities, strategic planning, project management, investor search, architectural master plan.	Between \$450- \$650m
		Advertising strategy, sponsorship research and analysis, financial development	Client's restriction not to be disclosed
Oregon (SCS Interactive Inc)	Water play equipment manufacturers	Trademark and design rights, patent protection - evaluation, review and consultancy	\$49,000
Virginia (Ocean Breeze Park)	Theme park	Project consultancy, business strategy reports, research and project evaluation	\$66,000
Texas	The Alta Health Institute	SWOT analysis, strategic marketing plan, and evaluation.	\$ 87,500

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USA

Cape Canaveral, Orlando, Florida	“Epcot” type space theme park	Investor search and consultancy	\$465 million
St Paul, Minnesota (The Hertz Family)	Recreation of an authentic Scandinavian village, with landscaped support structure	Consultancy Research on project viability	\$145 million
Cripple Creek, Colorado (Bennett & Myers)	Casino Resort with: Apartments, hotel, casino, recreation areas, gas station, convenience stores	Project report and general evaluation, SWOT analysis, project design, determination of project suitability, project phasing proposals, Marketing strategy	\$94 million
Cripple Creek, Colorado (Bennett & Myers)	Multiple resort area 46 acre land banks - sale/disposal	Profitable negotiation on behalf of the vendors	Client’s restriction not to be disclosed
Chicago (J.B. Entertainment Inc)	World’s largest annual Halloween Festival event known as “Fear Fest”	Exclusive sponsorship services and contracts	“
Chicago (B96/WBBM-FM CBS Radio)	National radio network	Sponsorship services	“
California (Iwerks Entertainment)	Manufacturer of the largest themed rides and simulation equipment	Sponsorship services for <i>Reactor</i> rides	“

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Major International Project Experience

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USA

Gatlinburg, Tennessee (The River Terrace Resort & Convention Center & Creekside Resort)	Multi-unit resort and co- ownership project	Evaluation of corporate assets, asset analysis, and financial consultancy. Management & operational audit. Finance search	\$192,000
Grafton, Illinois (The Forest Resort, LLC)	Eco-resort project	Master Planning and design of resort, Market Feasibility Study, Environmental Impact Study, Financial Feasibility Study and Business Plan, Final Architectural Master Plan, Golf Course design, Resort Service Standards, I.T. Survey, legal and economic consultancy. Finance search and placement	\$127 million
Temecula, California, (Posidone Enterprises Inc)	22.4 acre op-air waterpark project, with minigolf and FEC	Land Evaluation, design consultancy, financial feasibility and marketing criteria selection and vetting, sales and marketing policy design, architectural project design and specifications, layout of facilities, strategic planning, project management, investor search, architectural master plan. Finance search and finance placement	\$14.8 million
Corinth City, Kentucky	Hotel and Golf Resort project	Land evaluation, Master Planning and design of resort and golf course, feasibility studies, strategic planning and investor search	\$ 187 million

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Major International Project Experience

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VIETNAM

Cam Ranh City, Khanh Hoa Province	Hotel, Marina, Golf, Eco Resort project	Master Planning and design of resort, Market Feasibility Study, Environmental Impact Study, Financial Feasibility Study and Business Plan, Final Architectural Master Plan, Golf Course design, Resort Service Standards, I.T. Survey, legal and economic consultancy. Finance search and placement.	\$143 million
Bach Ma National Park, Hoi Can Province	National Park hotel, leisure, convention and golf resort	Master Planning and design of resort, Market Feasibility Study, Environmental Impact Study, Financial Feasibility Study and Business Plan, Final Architectural Master Plan, Golf Course design, Resort Service Standards, I.T. Survey, legal and economic consultancy. Finance search and placement.	\$163 million
Van Dang, Nha Trang City Khanh Hoa Province	Van Dang Marina Resort & Villas. A traditional Vietnamese style resort project: Convention Hotel, marina basin with full marina facilities, executive Beach Club, multi-purpose pool villas, Spa, gymnasium, games rooms, tennis courts, and golf villas	Re-evaluation of an existing Master Plan, analysis, dimensions and specification determination, Market Feasibility Study, Development Budget, Financial Feasibility Study, Business Plan, legal and economic consultancy, legal review of Licencing & Management Agreements, finance search and placement.	\$87 million

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Major International Project Experience

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VIETNAM

Con Bap, Can Nam, Hoi An City, Quang Nam Province	Con Bap Eco Resort A Tourist “Edutainment” Leisure Resort: 5-Star hotel, “shop house” lodging units, a 3-Star hotel with convention facilities, swimming pools and sports facilities, retailing, international trade and cultural history park, an edutainment use cornfield.	Re-evaluation of an existing Master Plan; Analysis, dimensions & specifications determination; new Project Components Schedule for architectural re-design; Market Feasibility Study, Financial Feasibility Study and Business Plan, Development Budget, legal and economic consultancy; Finance search and placement.	\$106 million
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Da Nang	Conversion and Re-Design of the existing Olalani Resort & Condotels Project	Master planning and re-design of the existing resort; Market Feasibility Study; Financial Feasibility Study; Final Architectural Master Plan; Environmental Impact Study; Golf Course design; Resort Service Standards; finance search and placement.	\$700 million
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NORTH YEMEN

5 star Hotel project (185 rooms)	Design consultants and development advisors	\$42.8 million
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Major International Project Experience

<i>COUNTRY</i>	<i>PROJECT</i>	<i>ASSIGNMENT</i>	<i>APPROX. PROJECT VALUE US \$</i>
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ZAMBIA

Nationwide	Bus transport and motel development	Land Evaluation, design consultancy, financial feasibility and marketing criteria selection and vetting, sales and marketing policy design, architectural project design and specifications, layout of facilities, strategic planning, project management, investor search, architectural master plan. Finance search and finance placement.	\$42 million
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